

**Management Response and Action Plan (MRAP):
Evaluation of International Assistance Programming in Ethiopia (2013-14 to 2019-20)**

Recommendations	Commitments	Actions	Responsibility Centre	Completion Date
<p>1. WEF should develop a multi-year strategic plan in line with departmental guidance and explore how to find a balance between contributions to pooled funds, technical assistance and complementary programming in support of evolving Ethiopian needs and priorities</p>	<p>WEF agrees with this recommendation</p>	<p>1. The Ethiopia Program will develop a multi-year and evergreen strategic plan in the form of a program Logic Model, Performance Measurement Framework and Theory of Change in line with directives from the International Assistance Operations Bureau. The Plan is meant to be flexible and respond to evolving Ethiopian needs, including its vulnerability to climate change.</p> <p>2. As part of its internal strategic planning process, the Program will engage on finding a balance between contributions, pooled funding, technical assistance and complementary programming and present its proposed approach to the Director General (WED).</p>	<p>WEF (DPD, WED WFO)</p>	<p>June 30, 2021</p>
<p>2. WEF should explore opportunities to accompany Ethiopian efforts to build a green economy by replicating successful small-scale innovations and good practices within and between regions in Ethiopia</p>	<p>WEF agrees with this recommendation</p>	<p>1. The Ethiopia Program will organize a series of inclusive, team-led strategic planning meetings that will assess, internally and externally, as well as with the Government of Ethiopia, new programming opportunities in support of Ethiopia's national development priorities for a green economy.</p> <p>2. This strategic planning exercise will explore opportunities to replicate successful small-scale, climate-smart innovations as per the findings of recently completed feasibility studies.</p>	<p>WEF, with the support of FSSP/HQ Environment Specialists</p>	<p>June 30, 2021</p>
<p>3. WEF should explore how to further strengthen its programming linked to the environment and climate action to better reflect Ethiopia's vulnerability to climate change, especially in the agricultural sector.</p>	<p>WEF agrees with this recommendation</p>	<p>1. The Ethiopia Program will document results, lessons learned and best practices in integrating environment and climate actions into current programming.</p> <p>2. The Program will identify opportunities to deepen integration of environment and climate action into new programming in order to respond to Ethiopia's vulnerability to climate change, especially in the agricultural sector.</p>	<p>WEF, with the support of FSSP/HQ Environment Specialists</p>	<p>June 30, 2021</p>

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4. WEF should explore how to better integrate conflict analysis and a humanitarian-development-peace nexus perspective into its planning and programming, and how it can contribute to on-going departmental efforts to apply a nexus approach in collaboration with MFM and IFM	WEF agrees with this recommendation	<ol style="list-style-type: none"> 1. The Ethiopia Program will host a series of coherence workshops with MFM, IFM and WGM to discuss options to strengthen integration of a conflict analysis as well as a humanitarian, development and peace and security nexus perspective into programming. 2. As part of its strategic project planning exercise, the Program commits to discussing new programming opportunities that will advance coherence and a nexus approach. 	WEF (WFO, WGM, DPD, MFM, IFM)	June 30, 2021
5A. WEF should document best practices and lessons on the use of mechanisms for project-level adaptability (pseudo crisis modifiers) in recent programming in Ethiopia and share with SGD and DPD	WEF agrees with this recommendation	<ol style="list-style-type: none"> 1. The Ethiopia Program will document best practices on the use of mechanisms for project-level adaptability in recent programming drawing from Ethiopia's and other Programs' experiences in the Department. 2. The Program will share the documented best practices on the use of mechanisms for project-level adaptability with WGM, WFO, DPD and SGD for broader departmental learning. 3. The Program will appoint a point of contact to liaise with WFO, DPD and SGD on project-level adaptability and explore opportunities to replicate such flexibility in designing its new pipeline of projects 	WEF (WFO, WGM)	September 30, 2021
5B. SGD and DPD should develop guidance on how crisis modifiers could be applied in new or existing projects, when relevant and feasible	SGD and DPD agree with this recommendation	<p>Under the Department's Triple Nexus agenda and work plan, the Department will:</p> <ol style="list-style-type: none"> 1. Assess the feasibility of adopting select crisis modifier mechanisms. 2. If determined to be feasible within a reasonable timeframe, develop the necessary approach and related guidance for a crisis modifier mechanism(s) that could be applied to Triple Nexus situations and elsewhere. 	SGD, DPD	June 30, 2022